

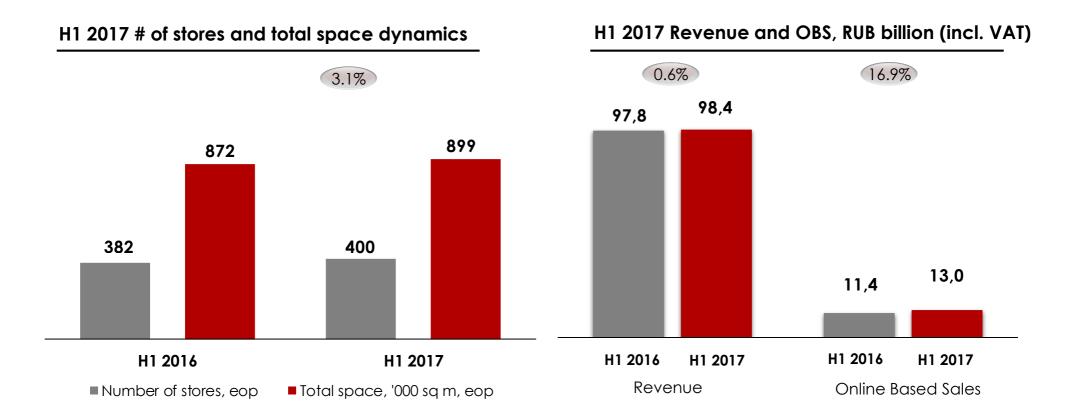
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Operational Highlights

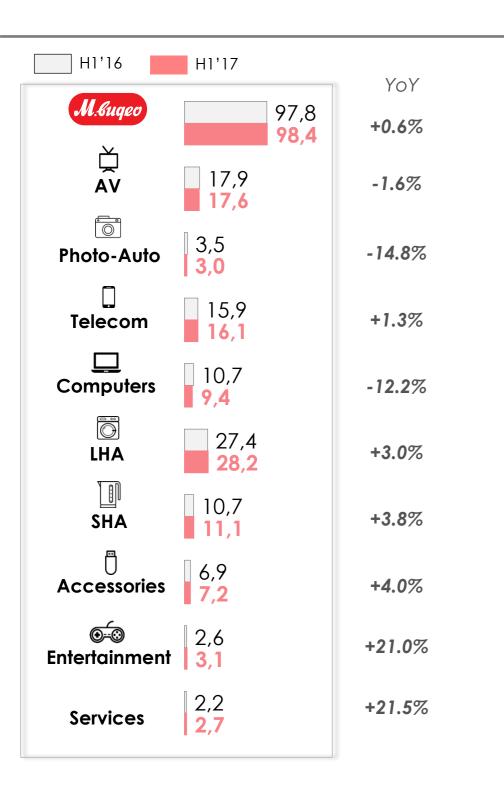




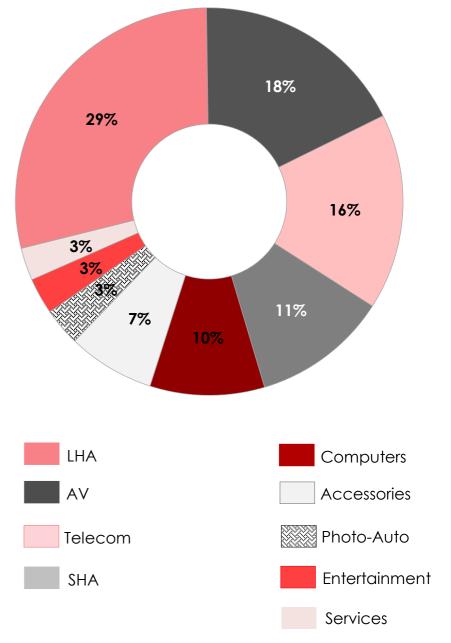
- H1 2017 revenue grew by 0,6% to 98.4 billion RUB (with VAT). Q2 revenue increased by 5,1% to 46,2 bln RUB (incl. VAT);
- ▶ H1 2017 like-for-like (LFL) sales decreased by 2,7%. Q2 LFL sales increased by 1,7%;
- ▶ H1 2017 Online Based Sales (OBS) grew by 16.9% up to 13 billion RUB (incl. VAT). Pick Up in stores and Home Delivery amounted to 67% and 33% of OBS correspondingly;
- ▶ 3 new stores were opened, 1 store was closed (relocation) in H1 2017. 18 stores were opened during 2H 2016 1H 2017 net of closed;
- ▶ Total space added 3.1% and amounted to 899,000 sq. m.

Revenue by Categories Dynamics





H1 2017 Goods Revenue by Categories, %



Profit & Loss Statement



	Actual 6m 2017		Actual 6m 2016		Variance vs. 6m 2016	
	RUBm	% of Revenue	RUBm	% of Revenue	RUBm	%
Revenue	83 364		82 851		513	0,6%
Cost of Sales	62 479	74,9%	63 078	76,1%	(599)	-0,9%
Gross profit	20 885	25,1%	19 773	23,9%	1 112	5,6%
SG&A	18 720	22,5%	17 870	21,6%	850	4,8%
Other operating income, net of expenses	683	0,8%	501	0,6%	182	36,3%
Operating profit	2 848	3,4%	2 404	2,9%	444	18,5%
Finance income / (cost), net	384	0,5%	354	0,4%	30	8,5%
Profit before income tax	3 232	3,9%	2 758	3,3%	474	17,2%
Income Tax Expense	740	0,9%	667	0,8%	73	10,9%
Net Income	2 492	3,0%	2 091	2,5%	401	19,2%
EBITDA	4 558	5,5%	4 326	5,2%	232	5,4%

Selling, General & Administrative Expenses



	H1 2017	as % of revenue	H1 2016	as % of revenue
	RUBm	%	RUBm	%
Payroll and related taxes	5 937	7,1%	5 249	6,3%
Lease expenses	4 284	5,1%	4 465	5,4%
Advertising & promotional expenses	1 600	1,9%	1 510	1,8%
Utilities, maintenance & other property operating costs	1 443	1,7%	1 409	1,7%
Warehouse services	633	0,8%	634	0,8%
Bank charges	663	0,8%	607	0,7%
Repairs and servicing	496	0,6%	447	0,5%
Security	486	0,6%	471	0,6%
Other SG&A	1 468	1,8%	1 156	1,4%
Subtotal	17 010	20,4%	15 948	19,2%
D&A	1 710	2,1%	1 922	2,3%
Total	18 720	22,5%	17 870	21,6%

H1 2017 Statement of Financial Position



	30.06.2017	30.06.2017 31.12.2016		Variance vs. PY		
	RUBm	RUBm	RUBm	%		
ssets						
Non-current Assets	18 711	18 959	(248)	-1,3%		
Fixed assets	7 885	8 127	(242)	-3,0%		
Intangible assets	6 533	6 145	388	6,3%		
Other non-current	4 293	4 687	(394)	-8,4%		
Current assets	62 189	81 342	(19 153)	-23,5%		
Inventory	39 562	45 170	(5 608)	-12,49		
Accounts receivable	12 608	13 162	(554)	-4,29		
Cash	6714	18 763	(12 049)	-64,29		
Other	3 305	4 247	(942)	-22,29		
otal Assets	80 900	100 301	(19 401)	-19,3%		
abilities and equity						
Stockholders' equity	18 443	15 951	2 492	15,6%		
Equity attributable to owners of the	18 442	15 950	2 492	15,69		
Company				10,0,		
Non-controlling interests	1	1	-	0,09		
Liabilities	62 457	84 350	(21 893)	-26,0%		
Accounts payable to suppliers	48 084	66 285	(18 201)	-27,59		
Other current liabilities	14 369	17 990	(3 621)	-20, 19		
Other non-current liabilities	4	75	(71)	-94,7		
otal Liabilities and Equity	80 900	100 301	(19 401)	-19,3%		

H1 2017 Statement of Cash Flows



	Actual 6m 2017	Actual 6m 2016	Variance vs. 6m 2016	
	RUBm	RUBm	RUBm	%
Operating CF				
Operating cash flows before movements in WC	4 604	3 625	979	27,0%
Inventory change	5 471	3 819	1 652	43,3%
Trade payables	(18 201)	(16 127)	(2074)	12,9%
Others	(1 116)	1 536	(2 652)	-172,7%
Income tax paid	(1 556)	(1 299)	(257)	19,8%
Net CF from operations	(10 798)	(8 446)	(2 352)	27,8%
Investing CF				
CAPEX - PPE	(686)	(399)	(287)	71,9%
CAPEX-IA	(984)	(742)	(242)	32,6%
Net inflow\(outflow) from deposits	-	800	(800)	-100,0%
Investment in associates	(15)	-	(15)	-100,0%
Interest received	432	376	56	14,9%
Net CF from investing activities	(1 253)	35	(1 288)	-3680,0%
Financing CF				
Net CF from financing activities				0,0%
Net increase/(decrease) in cash and cash equivalents	(12 051)	(8 411)	(3 640)	43,3%
Net foreign exchange difference	2	(1)		
CASH AND CASH EQUIVALENTS, bop	18 763	11 779	6 984	59,3%
CASH AND CASH EQUIVALENTS, eop	6 714	3 367	3 347	99,4%

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